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**THE MASSACHUSETTS LIFE SCIENCES CENTER**

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To: Co-Chair Leslie Kirwan, Secretary of Administration and Finance  
Co-Chair Daniel O'Connell, Secretary of Housing and Economic Development  
Marc Beer, former Chief Executive Officer, ViaCell, Inc.  
Jack M. Wilson, Ph.D., President, University of Massachusetts  
Josh Boger, Ph.D., President and CEO, Vertex Pharmaceuticals, Inc.  
Peter Slavin, M.D., President, Massachusetts General Hospital  
Lydia Villa-Komaroff, Ph.D., CEO, Cytonome, Inc.  
Gregory Bialecki, Undersecretary for Economic Development

From: Susan Windham-Bannister, Ph.D., President and CEO, Massachusetts Life Sciences Center

Re: Proposed Agenda for 16 December 2008 Meeting of the Massachusetts Life Sciences Center Board of Directors

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The Agenda is as Follows:

1. Call to Order (2:00 – 2:05)
2. Approval of Minutes (2:05 – 2:10)
3. Chairs' Update (2:10 – 2:20)  
Secretary Leslie Kirwan, Administration and Finance  
Undersecretary Gregory Bialecki, Economic Development (Designee for Secretary O'Connell)
4. President's Report (2:20 – 2:25)  
Susan Windham-Bannister, Ph.D., President and CEO
5. Tax Incentive Program Update (2:25-2:30)  
Robert Sepucha, Senior Vice President and General Counsel
6. Certification Criteria Proposal (2:30-2:40)  
Robert Sepucha, Senior Vice President and General Counsel
7. Early Stage Company Initiative Proposal (2:40-3:00)  
Luis Barros, Senior Vice President of Investment and Industry Development
  - Life Sciences Accelerator Program
8. Web Site Enhancements (3:00-3:05)  
Angus McQuilken, VP of Communications
9. Update on Academic Research and Workforce Development Programs (3:05-3:15)  
Beth Nicklas, VP and Counsel of Academic and Research Programs
10. Programmatic Budget (3:15-3:20)  
Susan Windham-Bannister
11. Corporate Consortium Program Proposal(3:20-3:35)  
Luis Barros, Senior Vice President of Investment and Industry Relations  
Catherine Oyler, Director, Emerging Technologies, Johnson and Johnson

12. Cooperative Research Grant Proposal(3:35-3:55)  
Harvey Lodish, Scientific Advisory Board
13. Other Matters (3:55-4:00)
14. Adjourn