THE MASSACHUSETTS LIFE SCIENCES CENTER

To: Co-Chair Gregory Bialecki, Secretary of Housing and Economic Development Co-Chair Jay Gonzalez, Secretary of Administration and Finance Edward Benz, M.D., President, Dana-Farber Cancer Institute Joshua Boger, Ph.D., Founder and CEO (Retired), Vertex Pharmaceuticals, Inc. Robert Caret, Ph.D., President, University of Massachusetts Abbie Celniker, Ph.D., CEO, Eleven Biotherapeutics, Inc. Lydia Villa-Komaroff, Ph.D., Director and CSO, Cytonome/ST From: Susan Windham-Bannister, Ph.D., President and CEO, Massachusetts Life Sciences Center Re: Proposed Agenda for 26th September Meeting of the Massachusetts Life Sciences Center (MLSC) Board of Directors The Agenda is as Follows: 1. Call to Order (2:00)2. Approval of Prior Minutes (2:00-2:05)Greg Bialecki, Secretary Housing and Economic Development 3. Chairs' Update (2:05-2:10)Jay Gonzalez, Secretary Administration and Finance Greg Bialecki, Secretary Housing and Economic Development 4. Update: MLSC FY '12 Audit Report (2:10-2:15)Jay Gonzalez, Secretary Administration and Finance 5. Update: University of Massachusetts Life Sciences Strategy (2:15-3:00)Terry Flotte, M.D., Dean, University of Massachusetts Medical School 6. Update: MLSC FY '13 Programs in Process (3:00-3:15)Danica Medeiros, Program Associate Beth Nicklas, General Counsel and VP for Academic and Workforce Development 7. Proposal: Developing a Growth Strategy for Life Sciences Research and Innovation at UMass Amherst (3:15-3:45)Michael F. Malone, Ph.D. Vice Chancellor for Research and Engagement Mark Trusheim President, Co-Bio Consulting, LLC Mark Keroack, M.D., Chief Physician Executive, Baystate Medical Center Lydia Villa-Komaroff, Ph.D., MLSC Investment Committee 8. Proposal: MLSC FY '13 Chief Executive's Discretionary Budget (3:45-3:50)Sue Windham-Bannister, Ph.D., President and CEO Edward Benz, M.D., MLSC Investment Committee 9. Proposal: FY '13 Massachusetts-Israel Innovation Partnership (MIIP) (3:50-3:55)Danica Medeiros, Program Associate Lydia Villa-Komaroff, Ph.D., MLSC Investment Committee 10. Proposal: FY '13 Cooperative Research Matching Grant Program (3:55-4:00)Beth Nicklas, General Counsel and VP for Academic and Workforce Development

(4:00)

Edward Benz, M.D., MLSC Investment Committee

11. Adjourn