

**To:** Co-Chair, Jay Ash, Secretary, Executive Office of Housing and Economic Development  
Co-Chair, Mike Heffernan, Secretary, Executive Office for Administration and Finance  
Martin Meehan, President, University of Massachusetts  
Peter Parker, Founder, BioInnovation Capital and Lab Central  
Gary Kearney, M.D., President and Owner, Longwood Urological Associates  
Pam Randhawa, CEO and Founder, Empiriko

**Cc:** Mike Kennealy, Assistant Secretary for Business Growth, Executive Office of Housing and Economic Development (Designee for Secretary Jay Ash)  
Dominick Ianno, Chief of Staff, Executive Office for Administration and Finance (Designee for Secretary Mike Heffernan)  
Julie Chen, Vice Chancellor for Research and Innovation and Professor at UMass Lowell (Designee for President Martin Meehan)

**From:** Travis McCready, President & CEO

**Re:** Agenda for Wednesday, November 29<sup>th</sup>, 2017 Meeting of the Massachusetts Life Sciences Center (MLSC) Board of Directors

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The Agenda is as Follows:

1. **Call to Order** (2:00)
2. **Approval of Prior Minutes** (2:00-2:05)  
*Mike Kennealy*, Assistant Secretary for Business Growth, Executive Office of Housing and Economic Development
3. **Chairs' Updates** (2:05-2:15)  
*Dominick Ianno*, Chief of Staff, Executive Office for Administration and Finance  
  
*Mike Kennealy*, Assistant Secretary for Business Growth, Executive Office of Housing and Economic Development
4. **CEO Update** (2:15-2:30)  
*Travis McCready*, President & CEO, MLSC
5. **Biomanufacturing Supply Side Analysis Presentation and Discussion** (2:30-3:15)  
*Guy Fish, M.D.*, Senior Vice President, Fletcher Spaght, Incorporated  
*James Sims, Ph.D.*, Associate Consultant, Fletcher Spaght, Incorporated  
*Bill Sigona*, Director, Fletcher Spaght, Incorporated
6. **Microbiome Quick Fire Challenge: Holobiome Approval** (3:15-3:20)  
*Jennifer Griffin*, Vice President of Industry Relations & Programs, MLSC
7. **Update and Proposal: Internship Challenge Program** (3:20-3:30)  
*Beth Nicklas*, General Counsel and Vice President for Academic and Workforce Programs

8. **Update and Proposal: High School Apprenticeship Program** (3:30-3:35)  
*Beth Nicklas, General Counsel and Vice President for Academic  
and Workforce Programs*

9. **Adjourn** (3:35)

*The next MLSC Board meeting date will take place on Wednesday, January 24<sup>th</sup>, 2018  
from 2:00-4:00 p.m. at Massachusetts Technology Collaborative, 2 Center Plaza, Suite 200, Boston*