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**THE MASSACHUSETTS LIFE SCIENCES CENTER**

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To: Co-Chair Gregory Bialecki, Secretary of Housing and Economic Development  
Co-Chair Jay Gonzalez, Secretary of Administration and Finance  
Edward Benz, M.D., President, Dana-Farber Cancer Institute  
Joshua Boger, Ph.D., Founder and CEO (Retired), Vertex Pharmaceuticals, Inc.  
Robert Caret, Ph.D., President, University of Massachusetts  
Abbie Celniker, Ph.D., CEO, Eleven Biotherapeutics, Inc.  
Lydia Villa-Komaroff, Ph.D., CSO, Cytonome, Inc.

From: Susan Windham-Bannister, Ph.D., President and CEO, Massachusetts Life Sciences Center

Re: Proposed Agenda for 28<sup>th</sup> September Meeting of the Massachusetts Life Sciences Center  
(MLSC) Board of Directors

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The Agenda is as Follows:

1. Call to Order (2:00)
2. Approval of Prior Minutes (2:00 - 2:05)  
*Greg Bialecki, Secretary, Housing and Economic Development*
3. Chairs' Updates (2:05 – 2:10)  
*Greg Bialecki, Secretary, Housing and Economic Development*
4. Executive Report (2:10- 2:15)  
*Sue Windham-Bannister, President and CEO*
5. Update: Women in Engineering, Science and Technology (WEST) Grant (2:15- 2:30)  
*Ilene Fisher, Executive Director*
6. Update: MLSC Impact Metrics (2:30- 3:00)  
*Barry Bluestone, Ph.D., Dean and Director,  
Dukakis Center for Urban and Regional Policy, Northeastern University*
7. Approval: MLSC Board Committees and Officers (3:00- 3:05)  
*Greg Bialecki, Secretary Housing and Economic Development*
8. Approval: New SAB Members (3:05-3:10)  
*Greg Bialecki, Secretary Housing and Economic Development*
9. Update and Approval: MLSC Audit Report (3:10-3:20)  
*Brad Rosenblum, Chief Financial Officer  
Bob Caret, President, University of Massachusetts, MLSC Audit Committee*
10. Update and Approval: MLSC Tax Incentive Award (3:20- 3:30)  
*Brad Rosenblum, Chief Financial Officer*
11. Other Topics (3:30-3:40)  
*Greg Bialecki, Secretary, Housing and Economic Development*
12. Adjourn (3:40)  
*Greg Bialecki, Secretary, Housing and Economic Development*