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MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE MASSACHUSETTS LIFE SCIENCES CENTER

DATE: September 29, 2021 TIME: 2:00 p.m. EST

PLACE: Via Zoom: Meeting number: : 813 8709 2997

Members Connected: Mark Fuller, Co-Chair

Catharine Hornby, Co-Chair

Stuart Abelson Julie Chen, Ph.D. Gary Kearney, M.D. Pam Randhawa, Ph.D.

1. Call to Order

Co-Chairperson Mark Fuller called the meeting to order, taking roll call for attendance. Having a quorum present, Mr. Fuller reminded the members of the Board of the Governor's extended order for Open Meeting Laws for virtual meetings, and reminded members to keep their video on for the remainder of the meeting.

2. **Approval of Minutes**

The Board then reviewed the minutes of the June 23, 2021 Board meeting. Upon motions duly made, seconded and carried, the Board adopted the resolutions to approve the minutes.

3. Chairs' Updates

Mark Fuller, Undersecretary of Business Growth, Executive Office of Housing and Economic Development and Catharine Hornby, Undersecretary, Executive Office for Administration and Finance, in the interest of time in consideration of the full agenda ahead kept their remarks brief. Mr. Fuller provided the Board with current statistics on Covid-19 vaccination, hospitalization and testing rates, and that the Administration is advocating for the Governor's ARPA proposal. Ms. Hornby echoed the positivity around the vaccination data for Massachusetts.

4. CEO Report

MLSC President and CEO Kenneth Turner opened his remarks with a statement of gratitude for Jennifer Griffin and Sharon Tapper, who have each resigned from their position with the Center, thanking them for their support. Mr. Turner then gave an update on stakeholder visits and discretionary grants, and then introduced the team from KPMG who were in attendance to present on the MLSC Strategic Framework.

5. **KPMG Strategic Framework**

The KPMG Team: David Frey, Alasdair Milton, Julia Krauss and Brian Tam introduced themselves to the Board. The team then presented the Executive Summary of the Strategic Framework. Discussion on the pillars and details of the framework followed, with all board members having an opportunity to ask questions.

6. Vote: Revise April board resolution for Novel Therapeutics Delivery – clerical amendment

Allyson McLaughlin Huntington, General Counsel, informed the Board that due to a clerical error in the April 2021 Novel Therapeutics Delivery presentation and resolution, the incorrect amount of funding was allocated to grantee Boston Children's Hospital and requested approval of an additional amount of \$37,979 to level funding for the grantee.

Upon a motion duly made, seconded and carried by roll call vote, the Board resolved to approve the additional funding as requested. Dr. Kearney was offline at the time of the vote.

7. Vote: Women's Health Innovation Grants and First Look Awards

Anne Walsh, Senior Program Associate, presented on the Women's Health Innovation Grant Program and First Look Award. Ms. Walsh provided a historical presentation on the Women's Health Innovation Grant program, with an overview of the

outcomes from previous rounds of the program. Ms. Walsh requested the Board again approve the grant program, which would award up to One Million Dollars from the Investment Fund and Two Million Dollars of Capital Funds to successful applicants.

Upon a motion duly made, seconded and carried by roll call vote, the Board resolved to approve the expenditure of up to \$1,000,000 from the Investment Fund to the women's health research competitive grant program. Dr. Chen was absent from the vote, having to leave the meeting.

Ms. Walsh then presented to the board the second round of the First Look Award. After providing an overview of the inaugural round of the program, Ms. Walsh described the success of the program and the abundance of application received to support the request that the second round of the program be expanded to three awardees.

Upon a motion duly made, seconded and carried by roll call vote, the Board resolved to approve the expenditure of up to \$150,000 to support the women's health program First Look Award. Dr. Chen and Dr. Kearney were absent at the time of the vote.

8. Internship Challenge Budget

Ryan Mudawar, Vice President of Education & Workforce, was to present on the Internship Challenge Budget, but due to time constraints this matter was postponed to the October 27, 2021 meeting of the Board of Directors.

Adjournment: There being no further business before the Board of Directors, the meeting was adjourned at 3:55pm.

List of Materials and Exhibits Used During Meeting:

- Agenda
- June 23, 2021 Meeting Minutes
- KPMG Strategic Framework Presentation
- Women's Health Innovation Grants and First Look Award Presentation