

To: Co-Chair, Mark Fuller, Undersecretary of Business Growth, Executive Office of Housing and Economic Development (Designee for Secretary Michael Kennealy)
Co-Chair, Bill McNamara, Assistant Secretary, Executive Office for Administration and Finance (Designee for Secretary Michael D. Heffernan)
Julie Chen, Ph.D., Vice Chancellor for Research and Innovation and Professor at UMass Lowell (Designee for President Marty Meehan)
Gary Kearney, M.D., President, Longwood Urological Associates
Stuart Abelson, CEO and Managing Partner ADG, Ora Clinical
Pam Randhawa, CEO and Founder, Empiriko
Jackie Grant, Ph.D., Principal, Abingworth

From: Tim McGourthy, Interim President & CEO, MLSC

Re: Agenda for Wednesday, February 26, 2020. Meeting of the Massachusetts Life Sciences Center (MLSC) Board of Directors

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| 1. Call to Order | (2:00) |
| 2. Approval of Minutes
Bill McNamara, <i>Assistant Secretary</i> , Executive Office for Administration and Finance | (2:00-2:05) |
| 3. Chairs' Updates
Bill McNamara, <i>Assistant Secretary</i> , Executive Office for Administration and Finance
Mark Fuller, <i>Undersecretary of Business Growth</i> , Executive Office of Housing and Economic Development | (2:05-2:15) |
| 4. CEO Report
Tim McGourthy, <i>Interim President & CEO</i> , MLSC | (2:15-2:25) |
| 5. Vote: Seed Fund Investment Presentation
Jennifer Griffin, <i>Vice President, Industry Strategy & Investments</i> , MLSC | (2:25-2:40) |
| 6. Vote: Competitive Capital Call Presentation
Carla Reimold, <i>Director, Industry Strategy & Investments</i> , MLSC | (2:40-2:50) |
| 7. Update: Women's Health Sector Strategy
Jennifer Griffin, <i>Vice President, Industry Strategy & Investments</i> , MLSC | (2:50-3:05) |
| 8. Vote: Innovation Challenges
Jennifer Griffin, <i>Vice President, Industry Strategy & Investments</i> , MLSC | (3:05-3:20) |
| 9. Update: MassNextGen
Jennifer Griffin, <i>Vice President, Industry Strategy & Investments</i> , MLSC | (3:20-3:30) |
| 10. Vote: Stem District Grant FY20
Ryan Mudawar, <i>Senior Director, Academic & Workforce Programs</i> , MLSC | (3:30-3:45) |
| 11. Vote: NIIMBL: Quincy College Workforce Award
Ryan Mudawar, <i>Senior Director, Academic & Workforce Programs</i> , MLSC | (3:45-3:55) |
| 12. Vote: Life Science Certifications
Cheryl Sadeli, <i>Vice President, Finance</i> , MLSC | (3:55-4:00) |
| 13. Adjourn | (4:00) |

The next MLSC Board meeting date will take place on Wednesday April 15th, 2020
from 2:00-4:00 p.m. at Massachusetts Life Sciences Center, 1075 Main Street, Suite 100, Waltham, 02451