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To: Co-Chair, Mark Fuller, Undersecretary of Business Growth, Executive Office of Housing and Economic Development (Designee for Secretary Michael Kennealy)

Co-Chair, Catharine Hornby, Undersecretary, Executive Office for Administration and Finance (Designee for Secretary Michael D. Heffernan)

Julie Chen, Ph.D., Vice Chancellor for Research and Innovation and Professor at UMass Lowell (Designee for President Marty Meehan)

Gary Kearney, M.D., President, Longwood Urological Associates Stuart Abelson, CEO and Managing Partner ADG, Ora Clinical

Pam Randhawa, CEO and Founder, Empiriko

From: Damon Cox, Interim President & CEO, MLSC

Re: Agenda for Wednesday, December 9, 2020 Meeting of the Massachusetts Life Sciences Center (MLSC) Board of Directors

(2:00)1. Call to Order 2. Approval of Minutes (2:00-2:05)Mark Fuller, Undersecretary of Business Growth, Executive Office of Housing and Economic Development 3. Chairs' Updates (2:05-2:15)Mark Fuller, Undersecretary of Business Growth, Executive Office of Housing and Economic Development Catharine Hornby, Undersecretary, Executive Office for Administration and Finance 4. CEO Report (2:15-2:25)Damon Cox, President & CEO, MLSC 5. Vote: Seed Fund Investment Opportunity (2:25 - 2:45)Jennifer Griffin, Ph.D., Vice President, Industry Strategy & Investments, MLSC 6. Vote: 2021-22 Internship Challenge (2:45-3:00)Ryan Mudawar, Senior Director, Education & Workforce Partnerships, MLSC 7. Vote: 2021-22 High School Apprenticeship Challenge (3:00-3:15)Ryan Mudawar, Senior Director, Education & Workforce Partnerships, MLSC 8. Update: A.C.T.S Program (3:15-3:30)Jennifer Griffin, Ph.D., Vice President, Industry Strategy & Investments, MLSC 9. Update: MassNextGen (3:30-3:45)Jennifer Griffin, Ph.D., Vice President, Industry Strategy & Investments, MLSC 10. Adjourn (3:45)

To join the meeting via WebEx, click on the link below. Note the link will only be available during the meeting time:

 $\frac{https://massachusettslifesciencescompany-fqs.my.webex.com/massachusettslifesciencescompany-fqs.my/i.php?MTID=m37f53239dfbe90c7b01cedbf3a9386a4$

Meeting number: 132 131 0929 Password: 9Pu3ZJkFYb2 (97839553 from phones and video systems)

Join via conference call: +1-408-418-9388 USA Toll Access code: 132 131 0929