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To: Co-Chair, Mark Fuller, Undersecretary of Business Growth, Executive Office of Housing and Economic Development (Designee for Secretary Michael Kennealy)

Co-Chair, Catharine Hornby, Undersecretary, Executive Office for Administration and Finance (Designee for Secretary Michael D. Heffernan)

Julie Chen, Ph.D., Vice Chancellor for Research and Innovation and Professor at UMass Lowell (Designee for President Marty Meehan)

Gary Kearney, M.D., President, Longwood Urological Associates Stuart Abelson, CEO and Managing Partner ADG, Ora Clinical

Pam Randhawa, CEO and Founder, Empiriko

From: Kenneth Turner, President & CEO, MLSC

Re: Agenda for Wednesday, February 24, 2021 Meeting of the Massachusetts Life Sciences Center (MLSC)

Board of Directors

1.	Call to Order	(2:00)
2.	Chairs' Updates Mark Fuller, <i>Undersecretary of Business Growth</i> , Executive Office of Housing and Economic Catharine Hornby, <i>Undersecretary</i> , Executive Office for Administration and Finance	(2:00-2:10) Development
3.	CEO Report Kenneth Turner, President & CEO, MLSC	(2:10-2:20)
4.	Vote: Seed Fund Investment Proposal Presentation Jennifer Griffin, Ph.D., Vice President, Industry Strategy & Investments, MLSC	(2:20-2:40)
5.	Vote: M2D2 \$200K Challenge Presentation Jennifer Griffin, Ph.D., Vice President, Industry Strategy & Investments, MLSC	(2:40-2:55)
6.	Vote: Research Infrastructure Program Presentation Carla Reimold, Ph.D., Director, Industry Strategy & Investments, MLSC	(2:55-3:20)
7.	Vote: Angel Investor Tax Credit: 2020 Round Cheryl Sadeli, Vice President, Finance, MLSC	(3:20-3:40)
8.	CEO 90 Day Action Plan Kenneth Turner, President & CEO, MLSC	(3:40-4:00)
9.	Adjourn	(4:00)

To join the meeting via WebEx, click on the link below. Note the link will only be available during the meeting time:

 $\frac{https://massachusettslifesciencescompany-fqs.my.webex.com/massachusettslifesciencescompany-fqs.my/j.php?MTID=m4992a0f799b0dc9b862be5b33346a690$

Meeting number: 132 039 7868 Password: 2VPnFi3kPj5 (28763435 from phones and video systems)

Join via conference call: +1-408-418-9388 USA Toll **Access code:** 132 039 7868