



**Minutes of the MLSC Investment Committee Meeting
December 3, 2025
Virtual Meeting**

DATE: **December 3, 2025**
TIME: 2:00 p.m. EST
PLACE: MLSC 1075 Main Street, Suite 100, Waltham, MA

Members Present: Julie Chen, Ph.D, Designee for UMass President Marty Meehan
Brian Johnson
Bran Shim

Members Absent: Dana Mendenhall
Pam Randhawa

Call to Order

Allyson McLaughlin Huntington, General Counsel and Board Secretary

Allyson Huntington, Board Secretary and General Counsel of the Massachusetts Life Sciences Center (the “MLSC” or “Center”) called the meeting to order. The meeting, having been duly convened, was ready to proceed with its business. Attendance was noted, as recorded above.

Dr. Taylor provided a brief overview of the Investment Committee, its purpose, goals and mechanics. Julie Chen added comments based on her long history on the Investment Committee. There was a brief discussion among the members of the Investment Committee regarding expectations and goals of the Committee, engagement in the meetings and bringing endorsed proposals forward to the full Board of Directors.

Approval of Meeting Minutes

Allyson McLaughlin Huntington, General Counsel and Board Secretary

Ms. Huntington presented the October 15, 2025 meeting minutes to the Committee for approval. There being no discussion or revisions to the minutes, the minutes were adopted as presented.

VOTE: FY25 Research Infrastructure: Additional Funds Request

Audrey (Medeiros) Byrne, PhD, Program Manager, Scientific Innovation and Strategic Investments

Dr. Byrne presented to the committee a request to allocate additional funding for the previously approved Research Infrastructure Awards for Beth Israel Deaconess Medical Center, Inc. (BIDMC) due to tariffs taking effect in 2025. Dr. Byrne fielded questions from the committee and discussion on the investment opportunity concluded.

The Investment Committee supported bringing this investment opportunity to the full Board of Directors at the December board meeting.

The Investment Committee then had a more general discussion about the Research Infrastructure Program.

Other Business:

Adjourn

Materials Used During Meeting:

Agenda

Minutes of the October 15, 2025, Investment Committee Meeting

Research Infrastructure Program Presentation